



McDonald's Corporation
McDonald's Plaza
Oak Brook, Illinois 60521
Direct Dial Number

January 3, 1991

(708) 575-6198

Master Justin Manger
3492 Holliglen Dr.
Marietta, GA 30062

Dear Master Manger:

Thank you for your letter about our environment. Every day, McDonald's serves 22 million people -- and young people are our favorite customers. Like you, we care about the environment and are always looking for ways to improve it.

Our packaging is part of the reason we're able to serve hot, tasty Big Macs, Filet-O-Fish sandwiches, Chicken McNuggets, and some of your other favorite foods at McDonald's. On November 1, we announced our decision to phase out foam packaging. We made this decision for a variety of reasons. Our customers didn't feel good about our use of foam packaging, and after extensive testing for the last two years, we've developed a new, paper-based packaging that is lighter and thinner than foam. The new packaging reduces the volume of foam in a landfill by ninety percent, is partially biodegradable, contains no chlorofluorocarbons (CFCs), and may be both recyclable and compostable.

We will continue our commitment to recycling and source reduction. We plan to expand our corrugated cardboard recycling program to include every McDonald's restaurant across the country. McDonald's is one of the largest users of recycled paper products, and we'll continue to make our napkins, straw covers, trayliners, drink carriers, and office paper from recycled paper. We will also continue to spend \$100 million annually on recycled materials in the construction of new and remodeled restaurants through our McRecycle program.

We hope the above information helps you understand our commitment to help keep our environment clean and safe. Again, thanks for taking the time to write about this important issue. We look forward to serving you and your family for many years to come.

Sincerely,

McDONALD'S CORPORATION

A handwritten signature in cursive script that reads "Nancy J. Manypenny".

Nancy J. Manypenny
Senior Representative
Customer and Community Relations